

## Governance & Structure (fist to five)

1. Combine the dispatch centers we currently have in the county facilities and in Brookings. Consider an intergovernmental agreement that provides for 24/7 coverage and has greatest efficiency at lowest cost.

Changes include: improving the language to “consolidate 911 & dispatch center services”

*The recommendation was approved through consensus.*

2. Recommend a concept of joint city/county structure law enforcement as a long-term strategy. Consider forming an intergovernmental task force that includes city, county, state and federal law enforcement to determine how to better utilize our existing resources, provide for better coordination and provide adequate efficient public safety for the citizens of the County.

*The recommendation was approved by consensus.*

3. Transition from the current governance structure to a County Administrator and 3 Commissioners as quickly as possible. This would allow an administrator to manage the day-to-day activities of the County and allow the Commissioners to focus on policy-making and long-term strategies issues for the County’s viability. Long-term, we recommend the BOC to analyze advantages and disadvantages with creating a Home Rule governance structure.

Fist – 5 was done, one committee member had a 1 because there might create friction with the current structure.

Is “Home Rule” the right phrase? “Charter” was recommended.

*The recommendation was approved through consensus*

4. Recommend an in-depth evaluation of positions, benefits and potential unemployment costs to identify opportunities for gaining efficiencies and cost savings.

A suggestion was given to add “workflow analysis” at the end of the recommendation statement. A discussion was held regarding if this recommendation was currently being implemented by the county. It was decided to add “In areas where it has not been done” after “benefits” include system wide work processes”

*The recommendation was approved by consensus.*

## Expenditure (Fist – 5 process)

1. Abandon May for November
  - a. Time to inform the public
  - b. Time for budget committee to report
  - c. May failure = November failure

Questions regarding “what would we recommend to the BOC to deal with their July 2012 shortfall.”

Comment was for Commissioners to seek council for which measures could pass in May and others in November.

*Recommendation was approved by a majority vote.*

2. Convene Budget Committee ASAP
  - a. Expand with CCCC representation or separate committee
  - b. ZBB (each line item starts to zero)
  - c. PBB (allows quick responses to changing resources)
  - d. Time consuming

*Recommendation was approved by consensus*

3. Build budget without regard to mandates
  - a. Mandates unclear
  - b. Not necessarily in line with desire of populace
  - c. Target services that are both non-essential and GF risk
  - d. Give State sufficient opportunity to review

*A minority of the committee agreed to this recommendation.*

- ~~4. Detailed Salary and Benefits review~~
  - ~~a. Specific attention to range and step~~
  - ~~b. EO and Non-Rep compensation~~
  - ~~c. Minimize exposure to unemployment risk (XFER vs. layoff)~~

5. (4.)For commissioners to invite Unions to immediate bargaining to help address the fiscal process

*Approved through a majority vote.*

6. Prepare the 2012-13 FY budget with no anticipated tax increase and if SRS funds are received those funds would only be used as carry-over into the 2012-14 FY and to the extent possible maintain the existing reserve.

*Approved by consensus.*

7. Consider consolidation of 911 systems

*Repeat from governance & structure.*

8. Review vehicle maintenance fees and use policy

*Approved by consensus*

9. Consider turning “all” non-essential services possible over to the state.

(red are changes made during fist -5 process) Suggestions were to add word “consider” at the beginning. Add “non-essential”

*Approved through a majority vote*

10. Change government to use a county manager

*Repeat*

## Revenue Committee

1. Transit Lodging Tax

Questions regarding city versus county tax. Answer was that they each would collect in different areas and at different rates if desired. Will require a vote.

*The recommendation was approved by a majority vote.*

2. Tax Unincorporated Areas for Law-enforcement (with plan A & B)

Request to further explain plan A. Request was to separate A & B into 2 different recommendations.

“Recommend that commissioners to develop a tax structure for the next 5 years that recognizes the disparities in incorporated and unincorporated areas and allows time and adequate funding to transition to a long-term strategy of implementing shared services or taxing districts.”

*The recommendation plan B was accepted by a majority vote.*

Plan B = minority vote

3. Permit and License Fee

Recommendation was accepted by consensus

4. Fractional Equities Tax Prepayment Program

A minority agreement

5. County Surplus Assets Sale, Lease....

*The recommendation was accepted through consensus*

6. Forest/ Timberland Tax Review

*Recommendation was accepted through consensus*

7. County Sales Tax

*The recommendation was approved with a majority vote.*

8. Increase Property Tax

*A minority of the committee accepted this recommendation.*

9. Brookings Airport Improvements

*Accepted through a consensus by the committee*