

Commissioner Smith's Curry County Goals for 2015 +



Working for You



Commissioner David Brock Smith
January 28th, 2015

Economic Development

- **Economic Development** is usually the focus of federal, state, and local governments to improve our standard of living through the creation of jobs, the support of innovation and new ideas, the creation of higher wealth, and the creation of an overall better quality of life. Economic development is often defined by others based on what it is trying to accomplish. Many times these objectives include building or improving infrastructure (such as roads, bridges, etc.), improving our education system through new schools, enhancing our public safety (fire and police service), or incentivizing new businesses to open a location in a community.

Three Main Economic Development Categories

- Governments working on big economic objectives such as creating jobs or growing an economy. These initiatives can be accomplished through written laws, industries' regulations, and tax incentives or collections.
- Programs that provide infrastructure and services such as bigger highways, community parks, new school programs and facilities, public libraries or swimming pools, new hospitals and crime prevention initiatives.
- Job creation and business retention through workforce development programs to help people get the needed skills and education they need. This also includes small business development programs that are geared to help entrepreneurs get financing or network with other small businesses.

Aaron Hill

Curry County's Landscape

Curry County
Established on
Dec. 18th, 1855

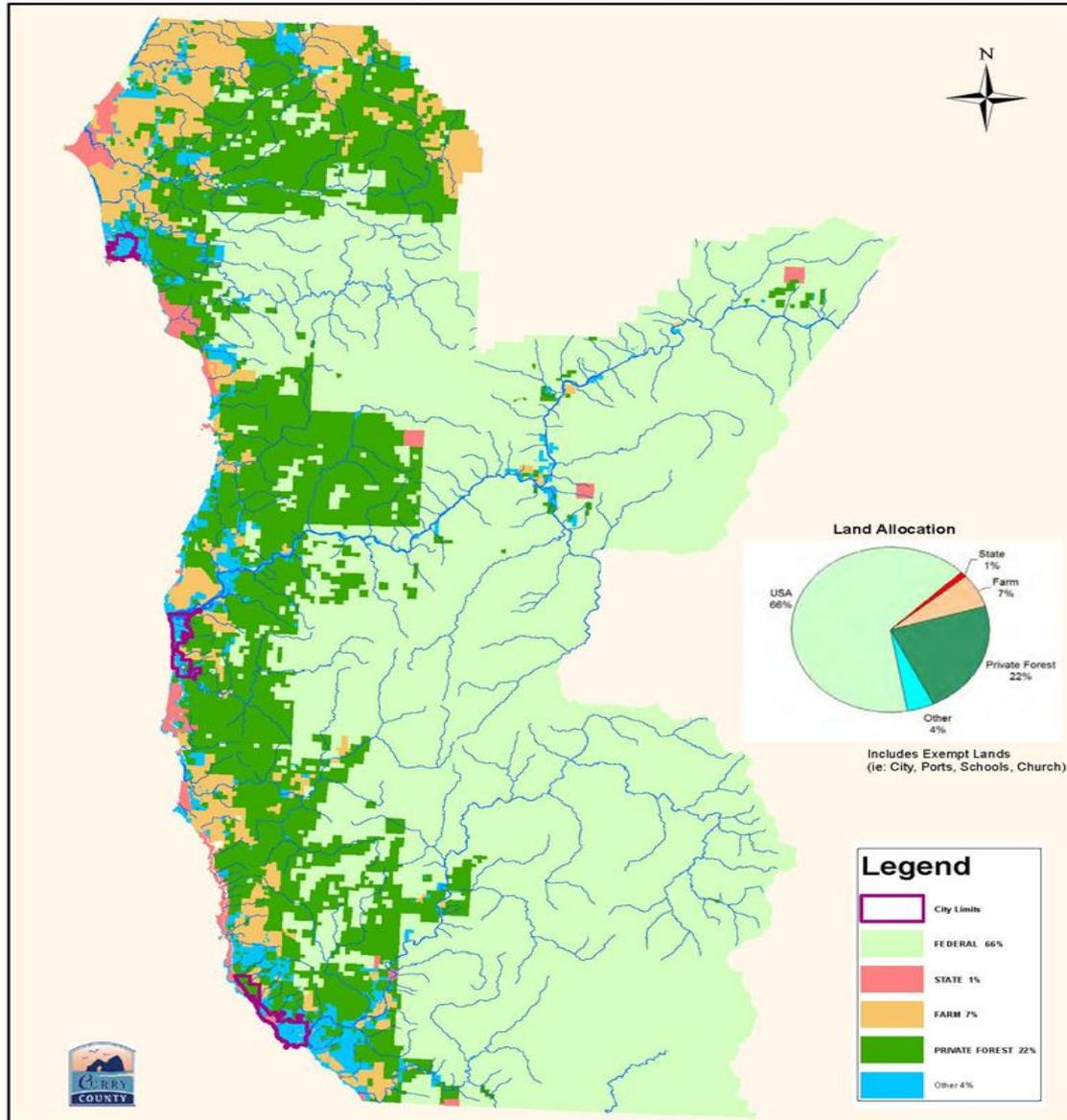
Square Miles
1648

Population
22,339

Road Miles
230

% State/Fed
Ownership
67%

Curry County Land Owners

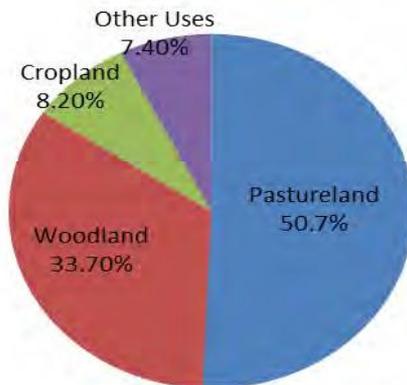


Food Systems



- 197 Farms, covering 63,342 Acres, \$33,782,000 gross agriculture sales
- Continue to help facilitate and increase institutional purchasing of local food
- Continue to assist in the collaborative efforts of local ag businesses, citizens and the market for industry growth
- Continue to support local food systems within the county, schools and communities and support the goals of the Community Food Assessment, FEAST and Wild Rivers Coast Rural Tourism Studio Committees and Action Team vision

2012 Land in Farms
By Type of Land

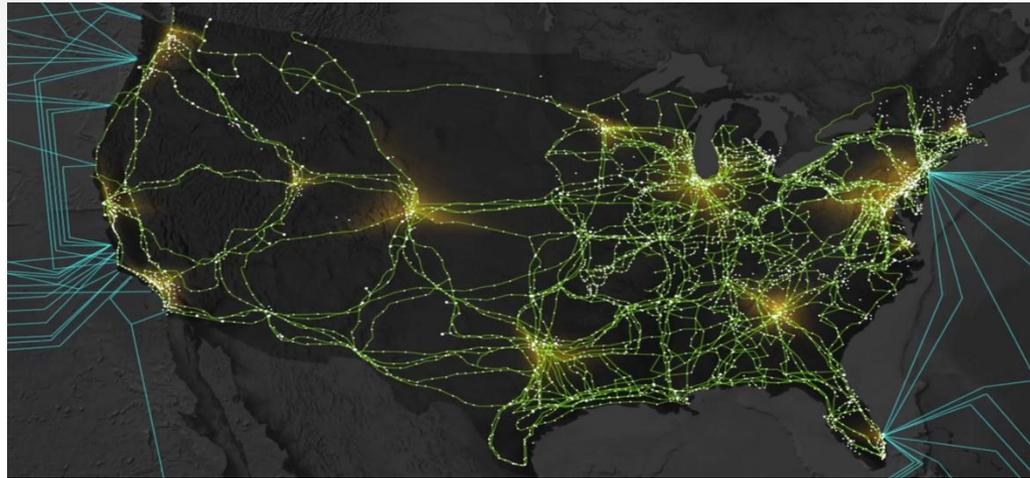


Commercial & Recreational Fishing

- Continue to support and advocate on behalf of our commercial and recreational natural resource based fisheries and their businesses
- Continue the collaborative efforts and partnerships with OPAC, OCZMA, NMFS, Ports, Chambers, Watershed Councils and businesses to set sound policy for a vibrant sustainable fishery
- Continue these partnerships to enhance resource vitality, secure necessary infrastructure funding and to insure sustainable use of our fisheries



21st Century Technology



- Continue efforts to partner with driven local professionals, state and national business organizations utilizing the Strategic Technology & Economic Development Task Force to promote the Curry County as a better place to live, work and do business



- Promote high speed route redundancy and our region
- Look for ways to expand existing business through new technology and partnerships



Social Health and Infrastructure

Option 1



Exterior Image - Main Entry

Option 1



Exterior Image - View from the Northeast

Option 1



Exterior Image - View from the Southwest

Option 1



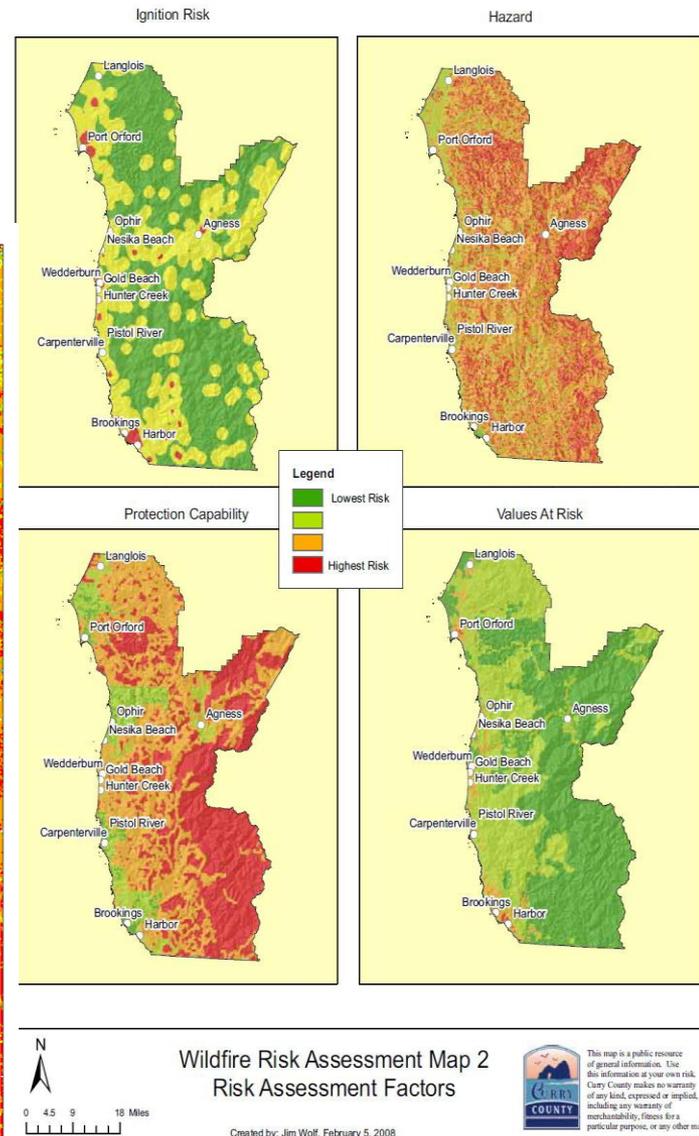
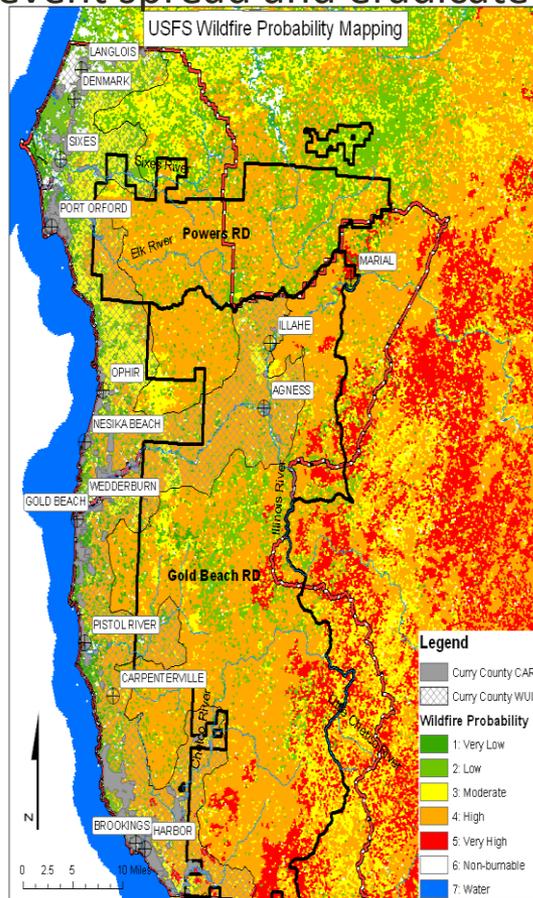
Exterior Image

- Continue working with Curry Community Health and support their efforts to expand health services to our residents
- Support the efforts of the Curry Health Network and the construction of the new hospital in Gold Beach and continue to work with state and federal agencies for additional funds
- Continue work with CHN, OHA Governors Office and legislators on regulation language changes and legislation to allow a satellite emergency services location within the CHN clinic for the health and welfare of south county residents
- Continue to work with our schools, ports and special districts on infrastructure funding packages and grants (Court House Roof \$150k, Courthouse Life/Safety project \$688,300k, Head Start \$1.5+m, Riley Creek Seismic Rehabilitation \$1.1m, Wild River Coast Forest Collaborative \$108k and many more)...
- Support the concept of a road and/or rail to I-5 from Gold Beach to increase commerce and assist with emergency preparedness
- Continue to explore other avenues for infrastructure projects and funding throughout Curry County



Wild Rivers Coast Forest Collaborative

- Continue to work on sustainable forest management best practices
- Mitigate the risk of catastrophic wildfire and loss to public and private infrastructure
- Continue work with USFS, ODA, USDA and others to aggressively address Sudden Oak Death in Curry to prevent spread and eradicate the disease



Collaboration & Partnerships = Greater Ecosystem Diversity with

State focused and a big global
shift on next generation wood

Job
Creation

Revenue
Generation

Mitigate and
Eliminate SOD

Reduce Stand
Density & Accelerate
Stand Development

Watershed
and Stream

Habitat
Improvement



Meadow
Restoration

Fuels
Reduction

Increase
Production
Volume

Habitat
Enhancement

Species
Diversity

Curry County Wild & Scenic River & Stewardship Center for Excellence

Southwest Oregon hosts one of the highest concentrations of National Wild & Scenic Rivers in America with a Curry County & Forest Service focused partnership piloting a landscape approach to active forest management, restoration, eradicating SOD & teaching others the process.



Results will include job creation, healthier local watersheds with better fish habitat, enhanced diversity of ecosystems, improved recreation

management, increased recreational and tourism opportunities further restoring jobs with increased revenues to local businesses, schools, cities and County Government



More Natural Resource Focus

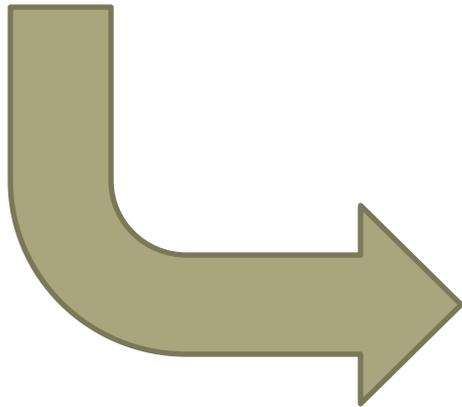
- Aggregate extraction and processing for revenue
 - This would require detailed work and collaboration with the Army Corps and other Local, Federal and State agencies
- Creation of a Curry County Forest
 - This would generate needed revenues to fund various infrastructure projects throughout the County
 - Continue working on legislation that would change the funding matrix to County owned foreclosed property for the relevant taxing districts to receive back tax revenues owed while the remainder of the revenues go to the County for the management of the lands



ReHome Oregon – Curry County's Pilot Project for the State & Beyond



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ReHome is a Hand Up for Curry

Curry County has 3,300
Manufactured Homes

Manufactured Housing
represents 35% of total
Curry Housing Stock

50% have outlived their
lifespan & over 1500
were built prior to 1980



Energy inefficiencies lead to
unsustainable energy
consumption and electrical usage

Moisture and Mold lead to health
& respiratory problems with
expensive urgent care ER visits



Stimulating our Local Economy

Designated by Governor Kitzhaber as an Oregon Solutions Project with priorities addressing energy efficiency and human health coupled with job creation from the decommissioning of unhealthy manufactured homes and new home constructions



Partnering with NeighborWorks Umpqua, this pilot project is serving as a model for the state. It will allow homeowners to upgrade or replace their substandard, obsolete or unsafe manufactured home through financing opportunities

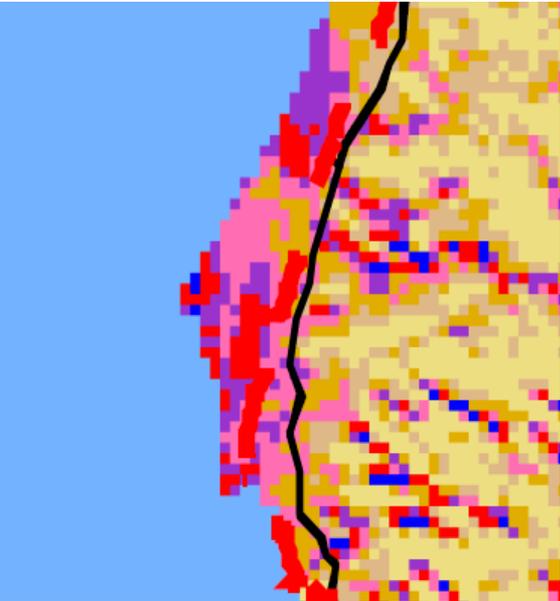


Utilizing Curry County's Abundant Natural Resources Responsibly



Resources=Revenue=Jobs

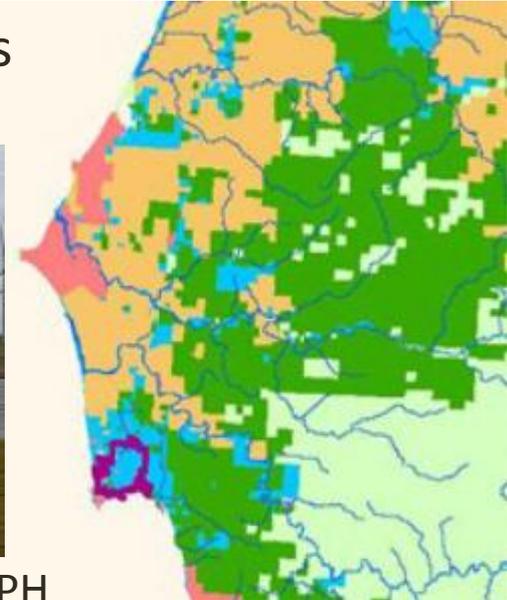
A Win with Wind



The Majority of Farmland is in Northern Curry County

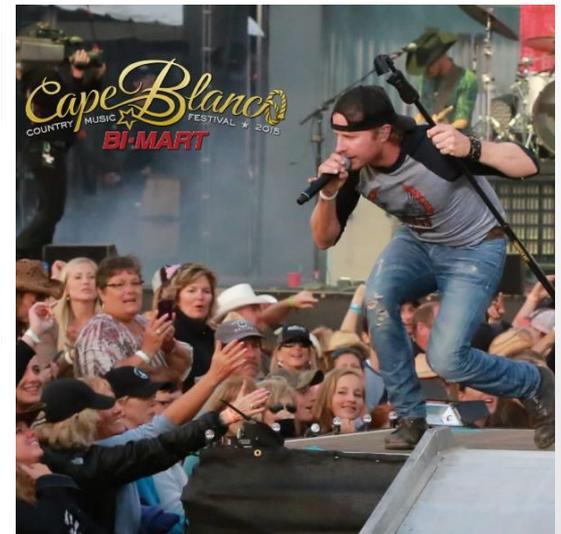


Mean annual wind speed 17.5 MPH



The Bonneville Power Administration commissioned the Cape Blanco Wind Farm Feasibility Study in 1981 and it was completed in late 1986. They concluded: “That part of the coast is considered to have the most technically suitable wind sites in the Pacific Northwest”. Since the market has turned down over the last few years, a small scale project is better suited at this time. I will continue to work with the different parties, agencies and funders on an economically feasible small scale project which will generate jobs and revenue. We will then be ready for expansion when the market is better suited for a larger scale projects

Economic Development for Curry County and the South Coast



2nd Annual Cape Blanco Country Music Festival

- 15 Thousand visitors to Curry County with over \$2 million in economic benefit and over \$30k to local schools and organizations
- Big Names and Big Stars with National recognition to our region
- 365 days of advertising Curry County and the South Coast throughout the Pacific Northwest
- I will continue to support land use efforts that support our communities and their economies



Local, State & National Issues

Association of Oregon Counties District 4 Chair, Public Lands & Natural Resources Committee, Energy, Environment & Land Use Committee, Legislative Committee
National Association of Counties Public Lands Committee, Western Interstate Region Member and Association of O&C Counties Board Member

- I will continue to focus on the issues facing our citizens through my commitments with the work in these various areas
- Examples of work include but are not limited to:
 - O&C is a commitment to our citizens and is the best return on investment for our citizens. We will continue to work on the safety net funding but more importantly, on a secure and sustainable active forest management plan for our Federal Lands that creates needed jobs while producing the needed revenue to fund services for our citizens
 - State study of Federal lands and their transfer to the State for greater local control and resource management
 - National Marine Sanctuary resolution of opposition
 - National Waters of the US Resolution of opposition
 - Continue following issues such as the RPA's through FEMA, ESA and NFIP
 - Continue to work with OSSA and legislators on Public Safety
Mental Health reform and funding for services



Local, State & National Issues and Legislation Continued

Support legislation that is positive for our citizens, communities and County.
Oppose legislation that has adverse affects on our citizens, communities and County.

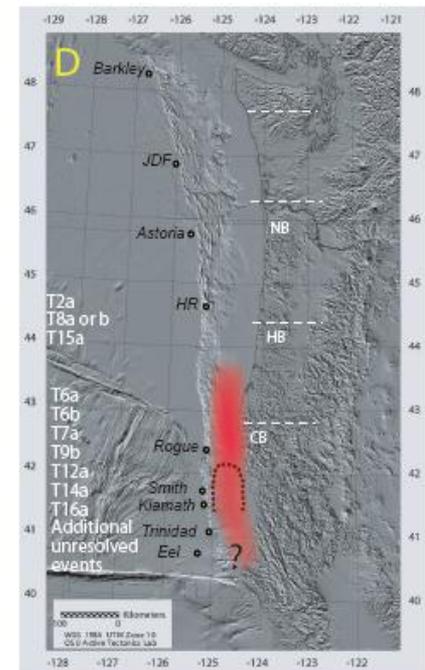
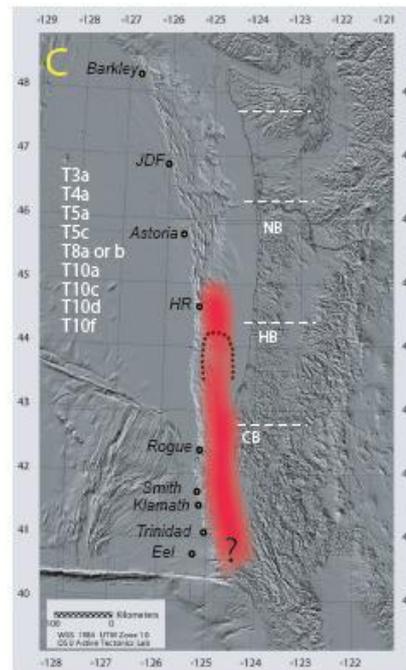
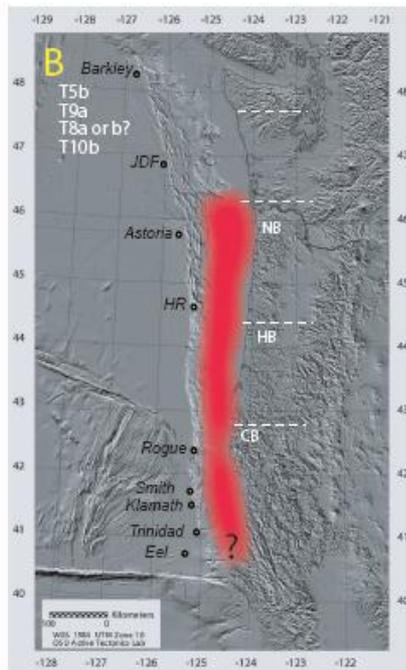
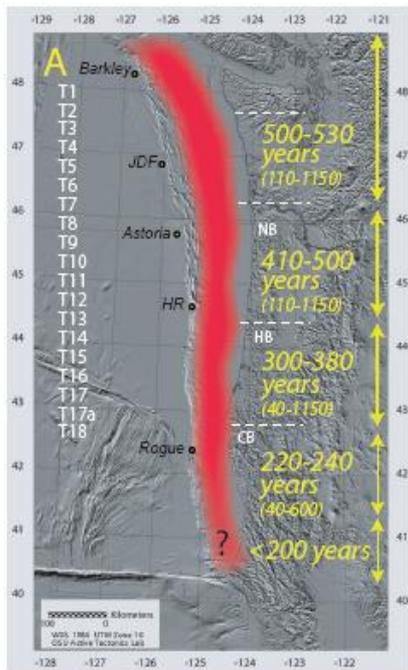
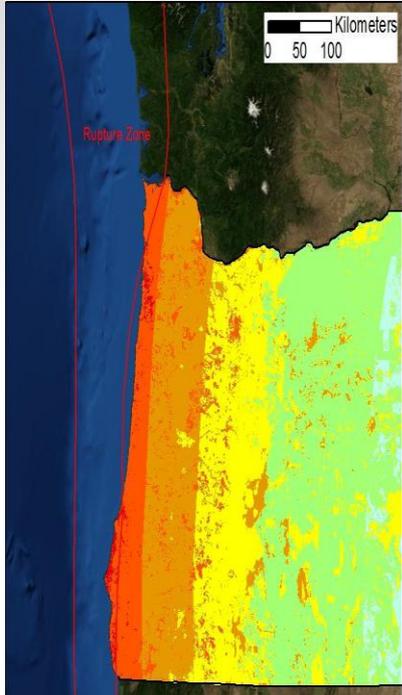
- Senate Bill 25-Allows rural county with no population growth, and other local governments in county, to adopt comprehensive land use plan without complying with statewide land use planning goals
- \$58.5 million Justice Reinvestment Grant Program (State, Gov. Budget)
- County owned foreclosed lands and revenue matrix split among taxing districts

Legislation to Oppose

- HB 2078-Imposes state property tax on property subject to local ad valorem property taxation
- HJR 1-Proposes amendment to Oregon Constitution to allow bills for raising revenue to pass with simple majority of both houses
- HB 2158-Provides for increase in income and corporate excise tax rates if high school graduation rates fall below certain percentage

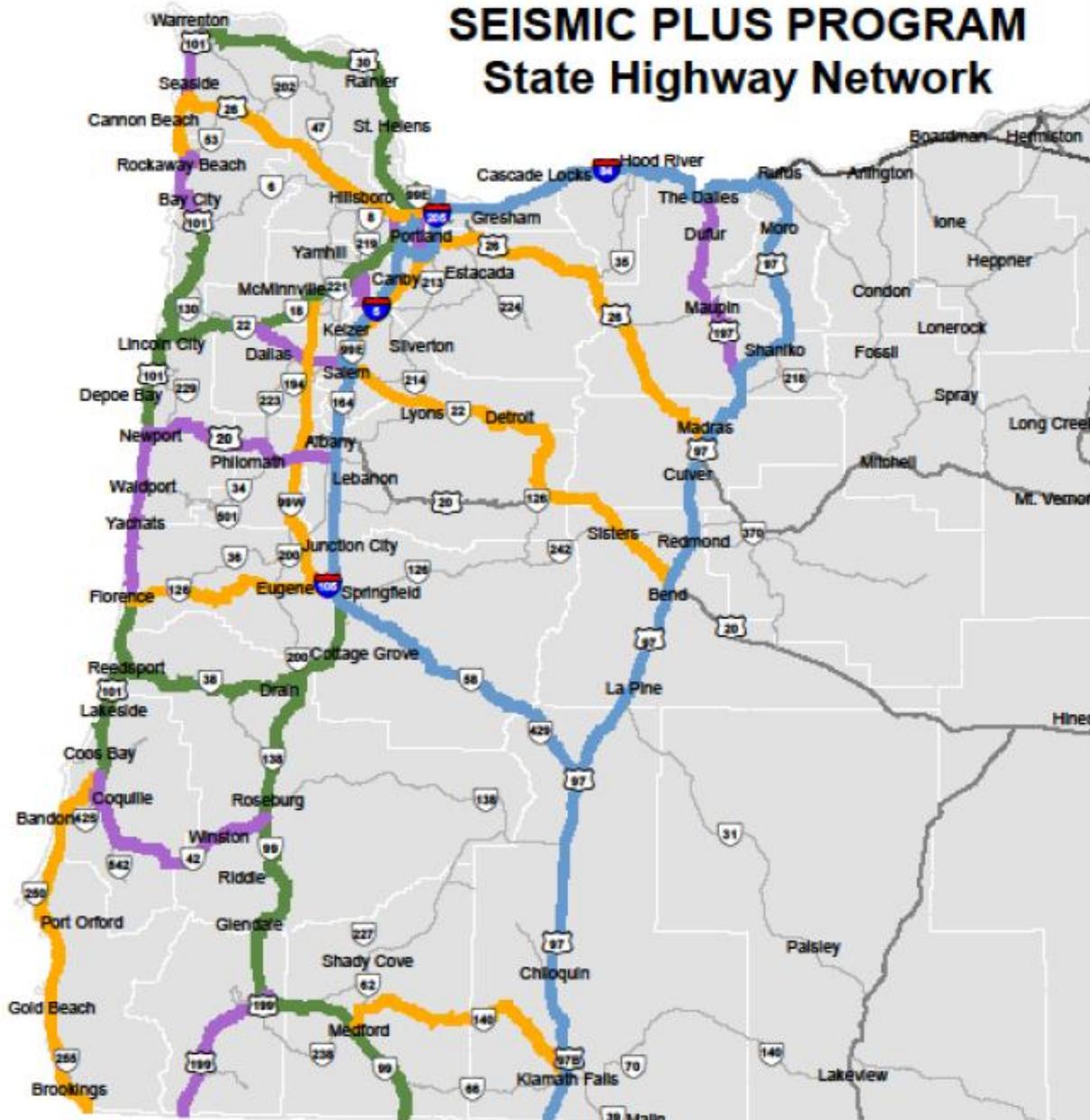
Emergency Preparedness

The turbidites also show that there are four distinct sizes of earthquakes, ranging from M 9.0 to 9.1 full-length ruptures down to M 8.3 to 8.5 southern Oregon ruptures.



Emergency Preparedness Cont.

SEISMIC PLUS PROGRAM State Highway Network



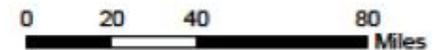
LEGEND

- Program Phase 1
- Program Phase 2
- Program Phase 3
- Program Phase 4

Phase 5 (replacements) not shown for clarity

- Interstate
- U.S. Routes
- Oregon Routes
- County
- City Limits

1 in = 39 miles



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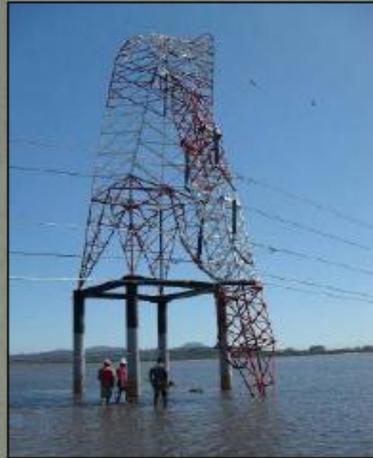


Emergency Preparedness Cont.

Interdependencies will make disaster recovery much more difficult.
The earthquake will damage all systems at the same time.



To restore electric service, you need to reopen roads



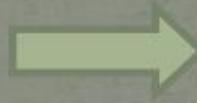
To restore water service, you need electricity



To restore fuel supplies you need electricity



To reopen roads, you need to restore fuel supplies



Emergency Preparedness Cont.

Businesses will start to leave after one month without services, and the gap analysis shows that most services will take much longer to restore.

Critical Service	Zone	Estimated Time to Restore Service
Electricity	Valley	1 to 3 months
Electricity	Coast	3 to 6 months
Police and fire stations	Valley	2 to 4 months
Drinking water and sewer	Valley	1 month to 1 year
Drinking water and sewer	Coast	1 to 3 years
Top-priority highways (partial restoration)	Valley	6 to 12 months
Healthcare facilities	Valley	18 months
Healthcare facilities	Coast	3 years

Emergency Preparedness Cont.

Estimation of time to restore services: VALLEY

- Electricity
1 to 3 months
- Police and Fire Stations
2 to 4 months
- Top Priority Highways (partial)
6 to 12 months
- Healthcare Facilities
18 months
- Water and wastewater
1 month to 1 year

The Oregon Resilience Plan Executive Summary

Reducing Risk and Improving Recovery
for the Next Cascadia Earthquake and Tsunami

Report to the 77th Legislative Assembly
from Oregon Seismic Safety
Policy Advisory Commission (OSSPAC)

Salem, Oregon
February 2013



The Elephants been in the room



This Elephant has been in the room for decades. I have worked on and put forward fiscal solvency solutions for consideration. I will continue to work with our residents on an acceptable funding package that funds adequate levels of Public Safety and County Services to our citizens.

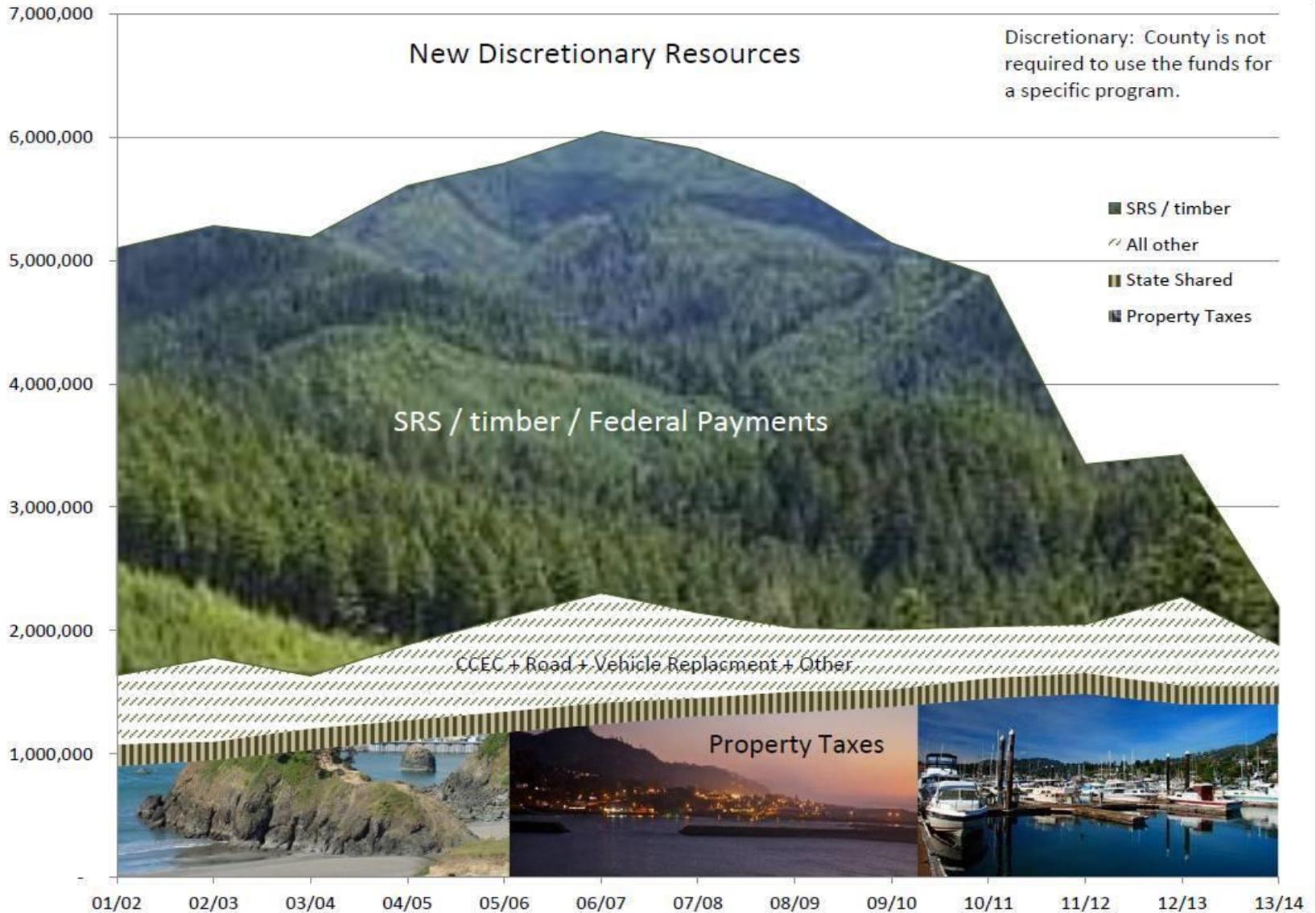
Emphasis of Matter

The accompanying financial statements have been prepared assuming that the County will continue as a going concern. As shown in the financial statements and discussed in Note 9, the County has lost operating funding from the federal government and has not been able to raise property taxes. These conditions raise substantial doubt about its ability to continue as a going concern. Management's plans regarding those matters also are described in Note 9. The financial statements do not include any adjustments that might result from the outcome of this uncertainty. Our opinion is not modified with respect to this matter.

Staffing Level Changes from 2006/7 to today (10/14/14)

DEPARTMENT HEAD		% staff today vs 2006/7	Current Staff	Comment	2006-07 Staff	Comment
County Commissioners		75.0%	4.50		6.00	
County Sheriff		101.1%	45.50		45.00	Included Animal Control
County Assessor		45.5%	5.00		11.00	
Tax Office		38.5%	1.00		2.60	Tax Office moved from the Treas. Office to the Assessor's Office April 2011
County Treasurer		71.4%	1.00		1.40	
County Clerk		66.7%	4.00		6.00	
County Surveyor			Irregular		1.53	
Juvenile Director		52.8%	4.75	Balance .25 in Parks	9.00	
County Counsel		66.7%	2.00		3.00	
RSVP Director	.9 FTE	64.3%	0.90		1.40	Balance .60 in Office Services
Veterans' Services Officer		100.0%	1.00		1.00	
Roadmaster		76.0%	19.00		25.00	
Director of Admin/Economic Dev Dir.		150.0%	1.50		1.00	
County Accountant		75.0%	3.00		4.00	
I.T.		67.2%	1.95	Balance .05 in GIS	2.90	Balance .10 in PEG Access
Maintenance		195.0%	1.95		1.00	.45 Custodian previously contracted out to Mentor Oregon
District Attorney		72.8%	4.99	Balance .26 in Law Library	6.85	Balance .15 in Law Library
Public Services		27.3%	3.00		11.00	
Home Health/Hospice					33.60	
Human Services					25.60	
Public Health					6.70	
CCCCF					2.00	
Total FTE		50.7%	105.60		208.43	

Financials and the problem



The 2.1 Budget-Created Jan. '13

New Discretionary Revenue

Curry County 2.1 Budget Draft

Department	Elected	# FTE	Cost to GF
BOC - Governance	3-EO	.85-fte	330,454
Clerk-Elections/Recording	1-EO	2.85-fte	209,853
Treasurer - taxes to cities, libraries	1-EO		109,110
Assessor, Assessment & Taxation	1-EO	5.2-fte	252,487
Tax Collection			28,000
Surveyor	1-EO		10,613
DA, Victims Assist.	1-EO	2-fte	188,068
Sheriff	1-EO		151,271
Patrol/Civil		2-fte	50,791
Incarceration - 3 beds in Coos County			50,000
Marine & Forest Patrol		2-fte	-
Parole & Probation		6-fte	-
Emergency Management		1-fte	49,183
Juvenile		5.6-fte	320,779
Admin Services costs are not included in the above numbers.			
County Counsel		.3 + .9-fte	74,657
Information Technology		1.5-fte	26,200
Telecom		0.3-fte	73,200
Accounting		1-fte	63,363
Payroll		1-fte	30,737
Occupancy -space utilities minor maint		1.5-fte	89,062
Bldg Repair & Const		.5-fte	66,614
Economic Development		1.25-fte	-
Insurance			60,000

Services Not available in \$2.1m

District Attorney - prosecution of less serious crimes
 minor offenses, animal abuse.

Sheriff - minor crimes not investigated.

Sheriff - patrol deputies

Sheriff - domestic / minor disturbance response

Sheriff - Jail - max 3 to Coos County
 -No local holding / incarceration.
 -Cities will need to transport to Coquille

Sheriff - 911 Emergency Dispatch
 -Fire, Medical
 -Vehicle accident

Sheriff - Harbor sub station closed.

Sheriff - limited staff for Search & Rescue

Sheriff - Marine reduced whitewater rescue capability.

Sheriff - reduced Emergency response

Sheriff - No nuisance animal control enforcement.

Juvenile -

No General Fund support for:
 Planning land use, flood mitigation & zoning services.
 Building permits & inspections
 Septic permits & inspections
 County Fair support
 Brookings Airport FAA grant improvements

Total

2,234,442

May 2013, Measure 8-71, November 2013, Measure 8-73, September 2014, Measure 8-78

Public Safety Departments	Non-Incorp %	Non-Incorp	Incorp	Enter Incorp %	Public Safety
1.37-424.20 Communication Towers	85%	136,876	24,155	15%	161,030
Public Safety Building major repair & capit	50%	50,000	50,000	50%	100,000
1.10-415.30 DA Office	42%	127,999	176,761	58%	304,760
1.10-421.20 Civil & Criminal	42%	194,872	269,108	58%	463,980
1.10-421.20 Sheriff - Patrol 6	95%	674,510	35,501	5%	710,010
1.10-421.20 Sheriff - Patrol 6	95%	674,510	35,501	5%	710,010
1.10-421.21 SAR	90%	4,500	500	10%	5,000
1.10-421.22 MJ Eradication	50%	-	-	50%	-
1.10-421.23 Marine Patrol	80%	12,416	3,104	20%	15,520
1.10-421.24 Forest Patrol	80%	-	-	20%	-
1.10-421.25 Harbor Sub Station	50%	9,345	9,345	50%	18,690
1.10-421.26 Jail	46%	485,691	570,159	54%	1,055,850
1.10-421.51 Communications	82%	354,060	77,720	18%	431,780
1.10-421.90 Animal Control	50%	2,610	2,610	50%	5,220
1.10-423.50 Parole and Probation	49%	11,677	12,153	51%	23,830
1.10-429.10 Em Svc	55%	36,152	29,579	45%	65,730
1.10-423.60 Juvenile Admin	20%	90,710	362,840	80%	453,550
Public Safety Levy		2,865,925	1,659,035		4,524,960
		Non-Incorp	Incorp		
		62%	38%		
Total Assessed Property Values		1,564,310,043	969,489,051	Assessed Property Value	
Levy Rate		1.9700	1.8400	Rate	
Property Taxes Assessed		3,081,691	1,783,860	<<- Tax Assessed	
Collection Rate		93%	93%	collection rate	
Public Safety Levy		2,865,970	1,658,990		4,524,960
		(45)	45		
		1.97	1.84	Assessed Rate	
		1.83	1.71	Collected Rate	

Total departmental budget to be allocated.

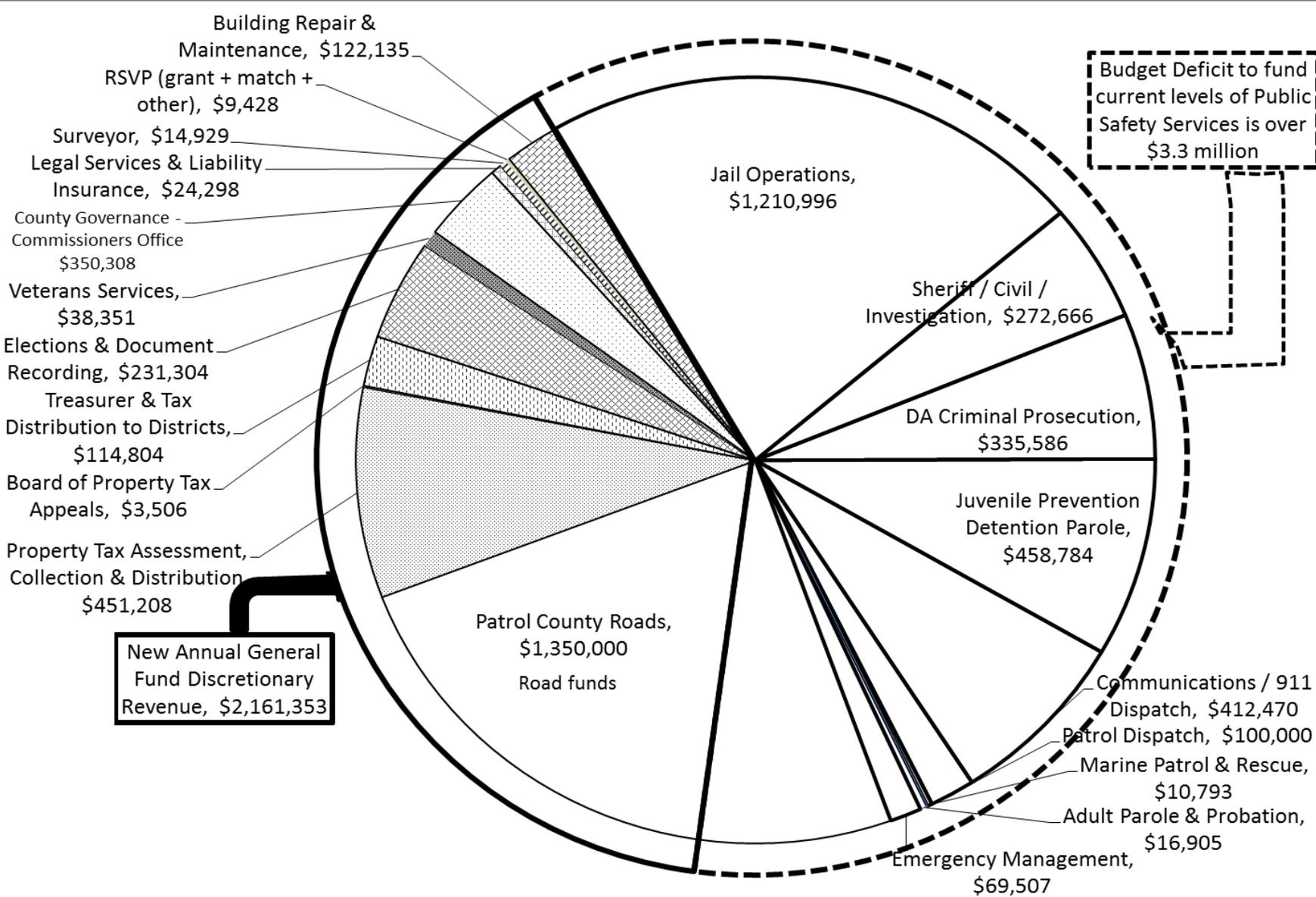
Allocation between Incorporated and Non-Incorporated

Property Taxes Collected

Another look at the New Discretionary Revenue needs

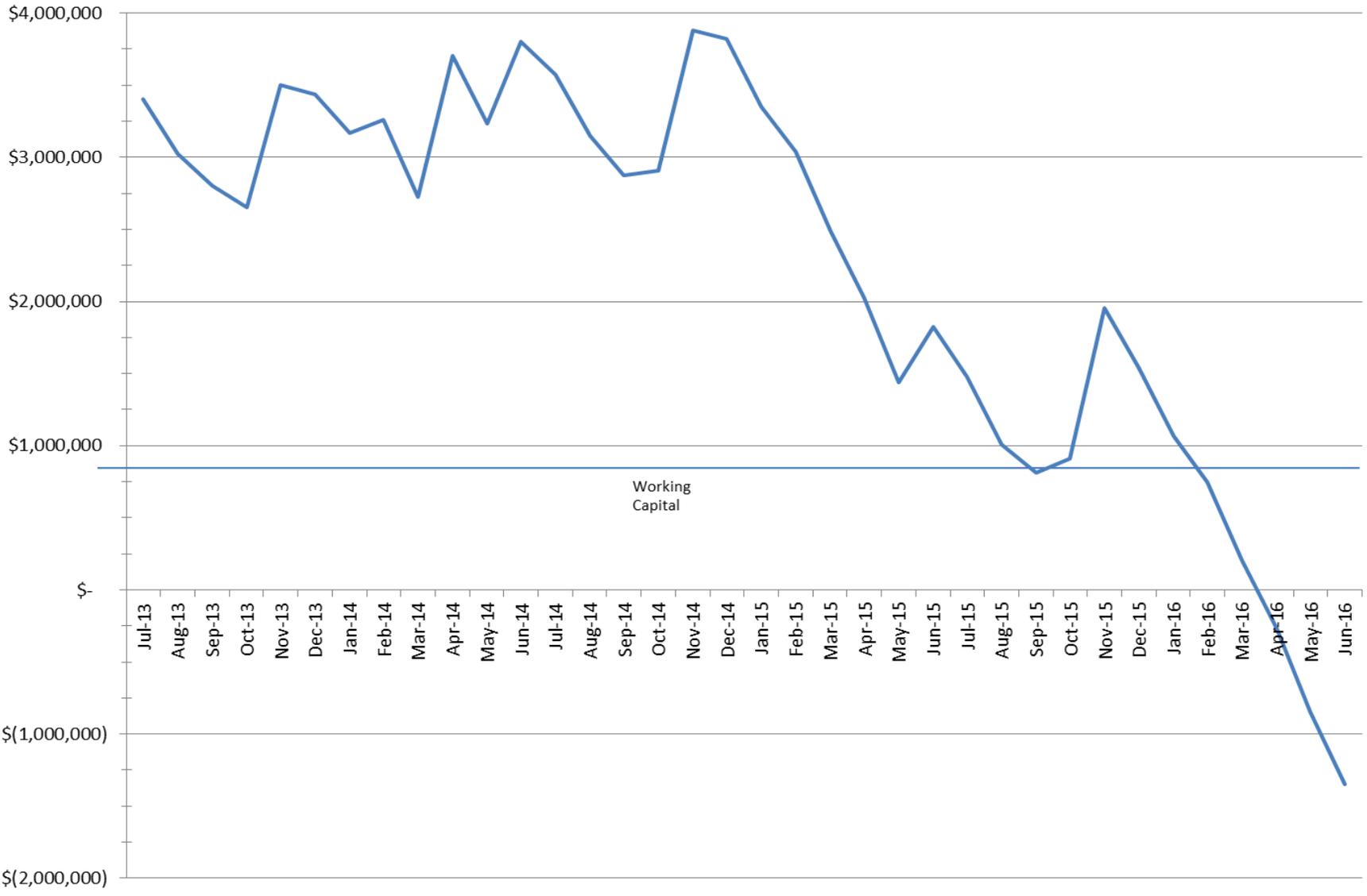
FY 14/15	General Fund		6/30/14 actual	General Fund
General Fund Discretionary Resources				
Property Taxes - County	\$ 1,440,000		\$ 1,511,271	\$ 1,435,000
State Shared Resources	\$ 158,400		\$ 178,587	\$ 143,000
DOI/BLM Timber Payments/PILT	\$ 150,000		\$ 1,205,796	\$ 150,000
Cable TV / Electric Coop	\$ 345,000		\$ 352,717	\$ 310,000
Solid Waste	\$ 58,351		\$ 54,028	\$ 46,177
Other	\$ 9,602		\$ 38,810	\$ 19,860
Total General Fund Discretionary	\$ 2,161,353	Discretionary \$ 2,161,353	\$ 3,341,209	\$ 2,104,037
Deficit \$ 3,304,627				
Discretionary Uses:				
Jail Operations	\$ 1,210,996		\$ 970,948	\$ 1,090,427
Sheriff / Civil / Investigation	\$ 272,666		\$ 293,739	\$ 656,016
DA Criminal Prosecution	\$ 335,586		\$ 243,648	\$ 330,297
Juvenile Prevention Detention Parole	\$ 458,784		\$ 415,499	\$ 454,893
Harbor Substation		P&P funds	\$ 169	\$ 10,500
Communications / 911 Dispatch	\$ 412,470		\$ 307,725	\$ 38,102
Patrol Dispatch	\$ 100,000	\$ 100,000	\$ 90,396	\$ 394,898
Marine Patrol & Rescue	\$ 10,793		\$ 16,648	\$ 65,298
Adult Parole & Probation	\$ 16,905		\$ -	\$ 27,421
Emergency Management	\$ 69,507		\$ 64,506	\$ 54,614
Emergency Communications Towers				\$ 100,000
Patrol County Roads	\$ 1,350,000	\$ 1,350,000		\$ 672,223
Property Tax Assessment & Collection	\$ 485,217		\$ 453,595	\$ 451,208
Board of Property Tax Appeals	\$ 3,506		\$ 2,988	\$ 3,199
Banking & Tax Distribution to Districts	\$ 115,722		\$ 106,360	\$ 114,804
Elections & Document Recording	\$ 231,304		\$ 233,613	\$ 245,414
Veterans Services	\$ 38,351		\$ 36,153	\$ 35,938
County Governance - Commissioners	\$ 183,383		\$ 359,697	\$ 350,308
Legal Services & Liability Insurance	\$ 24,298		\$ 50,330	\$ 128,500
Surveyor	\$ 14,929		\$ 11,835	\$ 11,835
RSVP (grant + match + other)	\$ 9,428		\$ 14,280	\$ 3,339
Building Repair & Maintenance	\$ 122,135	\$ 1,228,273	\$ 185,304	\$ 105,304
Total Discretionary Uses	\$ 5,465,980		\$ 4,688,582	\$ 5,344,538
Deficit	\$ (3,304,627)		\$ (1,347,372)	\$ (3,240,501)

Discretionary Resource Expenses



Revenue/Expense Projections

General Fund - Cash In Bank



Summation of Priorities

Funding Public Safety, County Infrastructure and Services to our residents

- Palatable local funding solutions
- Continued work and partnerships with the Association of O&C Counties for permanent solution on Federal Forest Management and obligated County payments
- Continued work with AOC, State and Federal Agencies and Representatives on alternatives for Federal Forest Management and reform
- Wild Rivers Coast Forest Collaborative efforts for economic benefits and SOD eradication
- Formation of a Curry County Forest through Curry County Parks
- Renewable Energy Projects for revenue generation if funding matrix is palatable

Emergency Preparedness

- Continued work on infrastructure preparedness to critical service facilities County wide
- Structured plans for services County wide integrating other agencies
- Continued advocacy and outreach on plans to public, agencies, businesses and visitors
- Road/Rail infrastructure with a direct route in and out of Curry County

Social Health and Economic Development

- Rule and legislation change to allow satellite emergency services at CHN facility in South County
- Move 21st century technology into Curry to promote a 21st century economy
- Promote and Protect social food systems land and sea

Where do we as a County go
from here....

